



ZOO DIGITAL GROUP AGM 2026

29 September 2026



Nathalie Schwarz
Chair



Alan Newman
Non-Executive



Mickey Kalifa
Non-Executive



Stuart Green
CEO



Robert Pursell
CFO



Gordon Doran
CCO

Ordinary Resolution 1

To receive the annual accounts and strategic, directors' and auditors' reports for the year ended 31 March 2026

Proxy votes:

For:	48,172,067
Against:	4,717
Withheld:	204,166
Total:	48,380,950

PASSED: votes in favour of the resolution: 99.99%

Ordinary Resolution 2

To approve the directors' remuneration report for the year ended 31 March 2026

Proxy votes:

For:	48,085,907
Against:	70,163
Withheld:	224,881
Total:	48,380,951

PASSED: votes in favour of the resolution: 99.85%

Ordinary Resolution 3

To reappoint Gordon Doran as a director of the Company, having retired by rotation in accordance with the articles of association of the Company

Proxy votes:

For:	48,134,769
Against:	10,609
Withheld:	235,574
Total:	48,380,952

PASSED: votes in favour of the resolution: 99.98%



Ordinary Resolution 4

To reappoint Alan Newman as a director of the Company who, as a new director appointed by the Board, must retire and seek reappointment at the first AGM following his appointment

Proxy votes:

For:	48,149,809
Against:	9,910
Withheld:	221,234
Total:	48,380,953

PASSED: votes in favour of the resolution: 99.98%



Ordinary Resolution 5

To reappoint HaysMac LLP as auditors of the Company

Proxy votes:

For:	48,151,014
Against:	16,703
Withheld:	213,237
Total:	48,380,954

PASSED: votes in favour of the resolution: 99.97%

Ordinary Resolution 6

To authorise the directors to fix the remuneration of the auditors

Proxy votes:

For:	48,160,572
Against:	12,560
Withheld:	207,823
Total:	48,380,955

PASSED: votes in favour of the resolution: 99.97%

Ordinary Resolution 7

To authorise the directors to allot shares up to an aggregate nominal amount of £327,727.43

Proxy votes:

For:	48,041,719
Against:	83,019
Withheld:	256,218
Total:	48,380,956

PASSED: votes in favour of the resolution: 99.83%

Special Resolution 8

To empower the directors to allot shares for cash without first offering them to existing shareholders on a pro rata basis

Proxy votes:

For:	39,078,114
Against:	9,083,574
Withheld:	219,269
Total:	48,380,957

PASSED: votes in favour of the resolution: 81.14%



MANAGEMENT PRESENTATION

Stuart Green

Chief Executive Officer

ZOO in a nutshell

Trusted partner delivering entertainment content for global distribution

Selected Customers

amazon Disney HBO®

LIONSGATE WB WARNER BROS.
DISCOVERY

A+E ∞ Meta N
NETWORKS

magnolia NBC UNIVERSAL

Paramount SONY
PICTURES

End-to-End Services

Subtitling

Dubbing

Media Services

As an End-to-End vendor ZOO fulfills all requirements for streaming services

Distributors

NETFLIX prime video

Paramount+ peacock

pluto tv hulu

max Disney+

Materials are delivered to consumer OTT services

Our market has evolved

- Streaming is now more popular than linear television
- Streaming companies have reached profitability
- Content strategies have normalised
- International content has become mainstream
- Shift towards streamed live and time-sensitive content
- Shorter time-to-market requires faster turnaround
- Growing requirement for global simultaneous releases
- Customers seeking premium service providers that embrace technology

Our customers need:

**Faster
Speeds**

**Global
Scale**

**Flexible
Delivery**

**Premium
Quality**

New content formats are expanding our addressable market



- Live sports
- Episodic programming e.g. gameshows, reality shows
- Vertical microdramas
- TikTok/Reels-style content e.g. Netflix clips
- Video podcasts
- FAST channels

We have evolved with it

Restructured business

- Rightsized cost base to deliver profitability and generate cash
- Leaner and more efficient model, with flexibility to scale as we grow
- Fully integrated international operations

Technology integration

- Embedded automation across our operations with human supervision
- High-value human input and cloud-based software ensures seamless high-quality delivery at speed across multiple territories

Advanced offering

- Fastest turnaround speeds among peer set
- Fast Track service for live/near-live events
- Modular workflows to balance speed, cost and creative automation



- Return to profitability – second consecutive year of positive EBITDA after restructuring costs
- Fast Track successfully delivered dubbing in just 24 hours (vs 4-5 weeks) and subtitling in 3 hours (vs 1-2 weeks)
- Growing commercial traction for rapid turnaround '7-day dub' offering
- Strengthened studio relationships and diversified customer base

Pioneering faster turnaround speeds

Fast Track is challenging industry norms. It is only possible due to the power of ZOO's tech-enabled model combined with its human expertise:

Global
freelancer
network

Proprietary
workflow
software

"Follow the
sun"
ecosystem
delivers 24/7

AI
integrations

Fast Track service successfully delivered projects for multiple customers across 30+ languages

We have worked on some of the world's highest profile live sporting events, viewed tens of millions of times globally

FAST TRACK

Subtitling
3 hours

Dubbing
24 hours



**INDUSTRY
TYPICAL**
1-2 weeks



**INDUSTRY
TYPICAL**
4-5 weeks

Profitable growth drivers

New content strategies creating opportunities

- New business engagement converting into highest RFP activity since pre-Hollywood strikes
- Servicing new streaming content formats introduced since 2023, now accounts for 10% of revenue
- Increase in both high margin projects (e.g. live events) and high-volume content (e.g. podcasts)

ZOO's evolved offering positions us to win market share

- Technology expertise gives ZOO a competitive advantage over traditional studio model
- Premium quality requirements necessitate specialist human oversight
- We have pioneered a high-quality fast turnaround solution for the industry

Streaming focuses on international markets for subscriber growth

- International distribution is high ROI – localisation is a fraction of cost of content investment
- Vendor programmes consolidating around smaller subset of end-to-end, strategic suppliers with global reach – ZOO is technologically advanced



THANK YOU



www.zoodigital.com